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Companies involved in serving the Arctic oil and gas industry

A

ABR

AECOM Environment

aeSolutions

Air Liquide

Alaska Clean Seas (ACS)

Alaska Dreams

Alaska Frontier Constructors (AFC)

Alaska Instrument

Alaska Marine Lines

Alaska Railroad

Alaska Rubber

Alaska Steel Co.

Alaska Textiles

Alaska West Express

Alpha Seismic Compressors

American Marine

Arctic Catering & Support

Arctic Controls

Arctic Wire Rope & Supply

Armstrong

ASRC Energy Services

AT&T

Automated Laundry Systems & Supply

Avalon Development

B-F

Bald Mountain Air Service

BELL & Associates

Bombay Deluxe

Brenntag Pacific

Brooks Range Supply

Calista Corp.

Carlile

Certek Heating Solutions

CH2M

Colville Inc.

Computing Alternatives

CONAM Construction

Construction Machinery Industrial

Cruz Construction

Delta Leasing

Dowland-Bach Corp.

Doyon Anvil

Doyon Associated

Doyon Drilling

Doyon, Limited

Doyon Universal Services

Equipment Source Inc. (ESI)

exp Energy Services

Fairweather

Flowline Alaska

Fluor

Foss Maritime

Fountainhead Hotels

Fugro

G-M

Global Diving & Salvage

GMW Fire Protection

Greer Tank & Welding

Guess & Rudd, PC

Hawk Consultants

Hudson Chemical Corp.

Inspirations

Judy Patrick Photography

Last Frontier Air Ventures

Lounsbury & Associates

Lynden Air Cargo

Lynden Air Freight

Lynden Inc.

Lynden International

Lynden Logistics

Lynden Transport

Mapmakers of Alaska

MAPPA Testlab

Maritime Helicopters

N-P

Nabors Alaska Drilling

NANA WorleyParsons

Nature Conservancy, The

NEI Fluid Technology

Nordic Calista

North Slope Telecom

Northern Air Cargo

Northwest Linings

PacWest Drilling Supply

PENCO

PND Engineers Inc.

PRA (Petrotechnical Resources of Alaska)

Price Gregory International

Q-Z

Resource Development Council

Ravn Alaska

SAExploration

STEELFAB

Stoel Rives

Taiga Ventures

Tanks-A-Lot

The Local Pages

TOTE-Totem Ocean Trailer Express

Totem Equipment & Supply

TTT Environmental

UIC Design Plan Build

UIC Oil and Gas Support Services

Unique Machine

Univar USA

Usibelli

Volant Products

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AECOM No.1 in Engineering News Record's top 500 design firm for 2017

Company connects expertise across services, markets, and geographies to deliver transformative outcomes

Q. What is the official name of your company? A. AECOM

Q. AECOM has been in business since 1990, but has a rich heritage in Alaska long before that from its heritage companies. What do you think makes the company so resilient? Especially during downtimes in Alaska?

A. AECOM and its heritage companies in Alaska have been resilient, particularly during downturns in Alaska, thanks to the people we employ and the ability to support projects across the globe.

Alaskans are resilient by nature – we try not to let the weather or economy push us around. As we encounter challenges in downtimes, we refocus on how the opportunities have changed

and how we can best pursue them. Our partnerships with other Alaskan firms on projects help us all get through the hard times and benefit from the good times



Q. AECOM has an interesting heritage in Alaska, dating back to 1942, during World War II and its heritage company. Would you elaborate on that?

A. During World War II, an invasion force was headed toward the Alaskan mainland when it was met by a force of 110 U.S. Air Force bombers. The bombers had been deployed from an airbase at Cold Bay, which was recently built by a heritage AECOM company. After the war, a high-ranking Army Officer was quoted in a magazine saying that our construction of the airbase was "the project that saved Alaska."

Q. AECOM has been previously ranked as the #1 engineering design firm by revenue in Engineering News-Record magazine's annual industry rankings and had been recognized by Fortune magazine as a World's Most Admired Company, do they still hold this standing, if so, what does the company do to continue to strive for excellence?

A. AECOM is currently ranked #1 in Engineering News Record's "Top 500 Design Firms" and has held its first place standing for the past seven consecutive years. AECOM is also presently recognized by Fortune magazine as a World's Most Admired Company.

We strive to achieve excellence every day. Our employees look for innovative improvements to provide our expertise in all dimensions of our business; including delivering clean water and energy, building iconic skyscrapers, planning new cities, restor-

AECOM

Imagine it. Delivered.

ing damaged environments, connecting people and economies with roads, bridges, tunnels and transit systems, designing parks where children play and helping governments maintain stability and security. We successfully strive to deliver a better world.

Q. "Safety for Life" is AECOM's world-class safety program, built around employee involvement and one of the core values for the company, what are other core values does the company have that help it to maintain its admired status?

A. Our values define who we are, how we act and what we aspire to. It's one thing to imagine a better world. AECOM was built to deliver it.

Our core values include; safeguard, we operate ethically and with integrity, while prioritizing safety and security in all that we do; collaborate, we build diverse teams that connect expertise to create innovative solutions. Inspire, we develop and celebrate our people, and elevate the communities we touch; anticipate, we understand the complexity of our clients' challenges and help them see further; deliver, we grow our business through operational excellence and flawless execution; dream, we transcend the industry by reimagining what is possible – and realizing it.

Q. In 2014 AECOM joined forces with URS and began providing arctic – smart engineering and environmental services in Alaska, how has that impacted the way AECOM does business?

A. Both companies have been operating in the Arctic for over 40 years and brought complimentary skill sets to the acquisition. URS had tremendous experience in the arctic with the oil industry, federal, State and municipal clients. AECOM brought experience with federal environmental remediation projects, and a building and infrastructure practice that includes potential investment in projects through AECOM Capital. Together, AECOM can provide plan, design, finance, construct, operate and close services to wide range of clients on a broad scale of projects.

Q. What is your company's main strength or its edge over the competition?

A. AECOM is built on delivering infrastructure critical to quality of life and mobility, and our design, build, finance and operate

Continued on next page

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AECOM

capabilities differentiate us among our peers in the industry. Our ability to integrate these services into a combined offering, best aligning this offering to meet the exact needs of our clients, is unrivalled in our industry.

Our clients face tough challenges, and we work to understand and solve them better than anyone else. We match the complexity of these challenges with the diversity of our expertise, spanning all phases of the development life cycle. This experience delivers innovative solutions that transform communities and improve lives.

Q. When AECOM joined forces with URS in 2014 the company expended its capabilities and workforce, how does that look today and what additions or changes have been made?

A. AECOM's purchase of URS helped AECOM's capacity to design, build, finance and operate major projects. We no longer just draw up a set of plans to hand over to the contractors to tweak and build. Now, we are at the forefront of assessing the client's needs, deal-making to finance a program and/or planning its execution.

Q. In 2015 you told our PN readers that AECOM was testing unmanned aerial systems for a client on the North Slope, how did that go? Has AECOM continued to test this system and or use it on other projects?

A. We are proud to report that the unmanned aerial systems data collection effort was a success, and provided comparable monitoring to traditional aircraft that are more expensive and subject to weather delays. We have a team of subject matter experts that have deployed this technology for clients across the globe.

Q. Are there any important projects the company is currently a part or anticipate in the next few years?

A. We have worked on most of the major North Slope development projects over the last 15 years, including the Alaska LNG project and its predecessors, the Point Thomson Project, and a

variety of projects for ConocoPhillips. We hope to continue our involvement in those projects as they move forward. In addition, there are a number of exciting environmental, mining and infrastructure prospects and AECOM's experience and performance record can contribute to their successful development.

Q. Previously you said that locally half of your work is for the oil and gas business, how has this changed?

A. Oil and gas remains an important foundation of the state's economy. While the amount of oil and gas spending has declined in Alaska, we continue to work with our clients providing fit for purpose services as efficiently as possible until market conditions rebound. We are fortunate to have clients across all sectors and are able to balance our staff and project work to adjust to the current market.

Q. The other half of your work you said was divided into services for the private and public sectors, have you had to pursue more of those projects? For instance mining, the Shemya Power Plant, infrastructure etc?

A. We continue to pursue work with public and private clients as well as oil and gas opportunities. With the decline in some sectors, we look for more opportunities in others. AECOM maintains a strong practice with engineering design, National Environmental Policy Act (NEPA) and hazard mitigation services to state and municipal clients, in addition to environmental and engineering services provided to the Department of Defense.

Q. What do you most want people to know about your company?

A. AECOM is built to deliver a better world. We are a global network of experts working with clients, communities and colleagues to develop and implement innovative solutions to the world's most complex challenges. We connect expertise across services, markets and geographies to deliver transformative outcomes. Worldwide, we design, build, finance, operate and manage projects and programs that unlock opportunities, protect our environment and improve people's lives.

Q. Does the company have a website? www.aecom.com



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Arctic Controls Inc., over 30 years providing top rated product lines to Alaska's remote locations

Company excels in never ending challenges to stay ahead of evolving technologies for the industries it serves

Q. What is the official name of your company?

A. Arctic Controls Inc.

y?
trols Inc.
m a subsidiary

Q. Is your firm a subsidiary or affiliate of other companies?

If so, please name those firms and their relationship to your company.

A. No – we started in Jerry Stewart's Basement in 1985 using his garage as a shipping center, reselling industrial controls and valving for the waning oil industry at the time. Arctic Controls Inc. pivoted to focus on the utility market and the military bases steam needs statewide through the economical

strife of the mid-1980s.

Q. What do you most want people to know about your company?



A. With over 30 years of arctic experience in controls and instrumentation, Arctic Controls is unparalleled in knowledge and solution based services for the oil, gas, mining, water, waste water, and food and beverage industries. Our team only represents some of the top-rated product lines and understands the unique challenges of using products in Alaska's harsh arctic environment.

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ARCTIC CONTROLS

- Q. Where is your company located?
- A. 1120 East 5th Avenue, Anchorage, AK 99501-2759, where 5th and 6th split.
 - Q. What year was the company founded and by whom?
- A. In 1985 by Jerry A. Stewart and Scott A. Stewart. The father and son duo struck out on their own after Scott graduated from the University of Wisconsin Madison with a bachelor of science in economics and a minor in accounting. Jerry's dream to run his own business was made even sweeter by the fact he could share the experience with one of his two sons. In 1988 Basil, Jerry's eldest son, joined the family business after the company relocated from Eagle River to mid-town Anchorage. Their present location came to fruition in 1990, when land ownership became an option.
 - Q. What is your company's primary business activity?
- A. We are manufacturer's representatives for industrial controls and instrumentation and collaborate with industry engineers to identify best fit of products for usage in Alaska's most remote locations.
- Q. Are there important projects the company is currently a part of or has done recently?
- A. All projects are important to us large and small. Arctic Controls is currently supporting the Bethel Hospital upgrade project with Paterson Kelly water heater and control systems. We are proud to be able to say "we helped on that project and help build Alaska"!
 - *Q. How many employees does your company have?*A. Three employees.
- Q. Describe the equipment your company uses and are there any new equipment purchases planned?
- A. We help our customer's size products to control processes with valves, flow measurement, pressure and temperature measurement, and help them with needed level indication. We also outfit industrial and commercial boilers and water heater systems.
- Q. Is your company expanding any of its operations or locations?
- A. No Currently we have the State of Alaska for all our represented vendors.
- Q. Is the company changing any of its services or products?
- A. We are constantly looking for better products and rearranging our portfolio of vendors to meet our customer's needs in the ever changing environment of Alaska.
- Q. What is your company's main strength or its edge over the competition?
- A. The length of time and multiple applications we have worked on for our customers over the last 30+ years. We have

- supported the development efforts of Point Thompson, CD5, CD3, Prudhoe Bay, Kuparik, Lisbern, Alpine, Endicott, the missile defense systems on Fort Greely, Fort Fort Wainright, Fort Richardson, Kodiak Launch Facility, Alyeska Pipeline, Red Dog Mine, Greens Creek Mine, and many more...
- Q. What new markets, clients or projects did your company attract in the last year?
- A. After 30 years we pretty much have worked in all the Alaska markets; oil & gas, water and wastewater, power, building HVAC and food & beverage!
- Q. What is the most challenging work/contract the company has undertaken?
- A. Working with the Alyeska Pipeline circa 2005, Arctic Controls aided in resolving a critical backpressure issue in the main pipeline coming down the Thomson Pass just before Valdez. The solution was pivotal to the entire operation and delivering capabilities of oil to the Port of Valdez.
- Q. What are the biggest obstacles to completing work your company undertakes?
- A. Keeping a handle on the never-ending complexities involved in delivering critical components of mining, oil, gas, and water related systems. There is a never-ending challenge to stay ahead of evolving technologies related to each of the industries they serve.
- Q. What do you see as your company's biggest challenge in the next five years?
- A. Overcoming the economic impacts of international oil prices and positioning ourselves in alignment with Alaska's new role in the oil and gas industry, all the while acquiring new streams of revenue in the mining and water management industries.
 - Q. What are the company's strengths?
- A. Arctic Controls revenue diversity has proven beneficial to our viability through the current downturn in the oil and gas market place keeping us relevant and viable in these challenging times.
- Q. Has your company been involved in any community projects or charity events?
- A. Jerry helped to start the Eagle River Elks Club and has been governor of Lions District 49A.

Scott served on the Alaska Support Industry Alliance board, Anchorage Symphony board of directors, and The Red Cross board, along with the current treasurer of The Anchorage Robert Burns Appreciation Society and is a past president of The Petroleum Club of Anchorage.

Basil is a member of the Alaska Miners Assoc., and a 20+ year member of the American Water Assoc., member of the Instrument Society of America, Anchorage section, and Alaska HVAC Assoc., charter member Eagle River Elks Club, Eagle River Lions Club and RDC.

Q. What is the address of your company's web site?
A. www.arcticcontrols.com

CONAM, working challenging projects the competitors aren't willing to tackle

Full-service contractor providing safety, quality and customer satisfaction for over 30 years

Q. What is the official name of your company?

A. CONAM Construction Co.

Q. Is your firm a subsidiary or affiliate of other companies? If so, please name those firms and their relationship to your company.

A. CONAM Construction Company is owned by and one of the many Operating Units of Quanta Services Inc., a S&P 500 company (PWR).

Additionally, we are partners with Alaska native organizations such as Tikigaq / CONAM, LLC and AMES 1 / CONAM JV.

Q. What do you most want people to know about your company?

CONAM is a great company to work for. The safety and wellbeing of our employees

is our top priority. Our management adheres to strict ethic guidelines; we



treat each individual that we work for, and that works for us, with great respect. Furthermore, we would like people to know that regardless of how challenging, remote, or harsh projects may be, our experience in Alaska construction and maintenance is second to none — we have innovative solutions to the most difficult problems. From the Kenai Peninsula to the farthest reaches of the North Slope, CONAM has been there and built that.

Q. Where is your company located?
A. Our main office is located in Anchorage, Alaska. We also have facilities in Nikiski on the Kenai Peninsula and in Deadhorse.

Q. What year was the company founded and by whom?

A. The company was formed in 1984 by veterans of the Alaska oil and gas industry.

Q. What is your company's primary business activity?



A. Our primary business activity is to provide heavy industrial construction and maintenance services to the oil and gas industry, the mining industry and remote village infrastructure projects. We are a general contractor with construction capabilities that include construction and

Continued on next page

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CONAM

maintenance of oil and gas process facilities, construction of pipelines, power plants, and mine facility maintenance and shutdowns.

Q. Are there important projects the company is currently a part of or has done recently?

A. We consider all projects we execute as being important to the success of our operation. Client satisfaction is of utmost importance.

Q. How many employees does your company have?

A. Due to seasonal construction trends, the numbers of employees fluctuate throughout the year. We typically peak with over 250 employees.

Q. Describe the equipment your company uses and are there any new equipment purchases planned?

A. We own a large modern fleet of equipment which are outfitted for arctic construction to include cranes, sidebooms, excavators, dozers, loaders, haul trucks / tractors / trailers, fuel trucks, mechanic / lube trucks, compressors, large trenching machines, specialty built Arctic drills, light plants, heaters, buses, welding trucks and flatbed trucks along with other support facilities to include camps, offices, break-shacks and envirovacs.

Q. What is your company's main strength or its edge over the competition?

A. Our main strength is our dedicated employees followed by our financial strength and equipment resources coupled with our ability to tackle risky jobs of any type, in any location.

Q. What is the most challenging work/contract the company has undertaken?

A. One of our most challenging jobs included an EPC contract to install an eight mile 12" diameter jet fuel pipeline from the Port of Anchorage to Anchorage International Airport's fuel storage facilities. This project included the installation of four miles of pipe that was laid offshore in the intertidal mud flats with construction activities only occurring during low tides. Concrete coated pipe joints were flown and strung along the ROW utilizing a heavy lift helicopter.

Another challenging project was the installation of 20 miles of 6" and 8" dia. pipelines from the Kustatan Production Facility to the Osprey offshore platform located on the West side of Cook Inlet. Two heavy wall pipelines were pulled from onshore to the Osprey Platform, two miles offshore. Four each, 1,700 feet of 12" dia. casings were installed using horizontal directional drilling equipment at the onshore approach to avoid a 200-ft. high shore-line bluff. Pulling of the pipelines from onshore to offshore was performed by a barge rigged with heavy duty pull winches and a modified anchoring system. The final pull into the platform "J" tube was performed by a specially designed and fabricated hydraulic chain jack along with barge assist support. Numerous diving operations were also performed.

Q. What are the biggest obstacles to completing work your company undertakes?



A. Hiring and retainage of highly skilled craftsmen, electricians, pipefitters / welders, within the state of Alaska. Numerous skilled craftsmen have left the state due to cut backs in the oil and gas industry to seek employment elsewhere. We are focused on hiring Alaska residents whenever possible and have become effective in recruiting personnel as needed, but not without challenges.

Q. What do you see as your company's biggest challenge in the next five years?

A. Our biggest challenge will be maintain work in the oil and gas industry. This has historically been our largest business activity. We are currently seeing significant cuts being made in investments by the oil companies in Alaska which is a result of fiscal uncertainty surrounding never ending tax changes by state law makers affecting the industry and low oil prices.

Q. What is the average length of time employee's work for the company?

A. The average length of time employee's work for our company is not a true indication of employee dedication. We have several key craft employees who have been with us over twenty years and senior management staff who have been with the company for over thirty years.

Q. What is your company's safety record? What steps does the company take to ensure a safe work environment?

A. CONAM has an excellent safety record which is a requirement of our clients in the oil and gas and mining industries. Our core values include a commitment toward caring for and providing our employees with a safe work environment, performing quality workmanship, and protecting the environment. These core values have been and will continue to be the cornerstones of our success. Our employees are expected to take ownership of management's vision of excellence in jobsite performance. The belief that all tasks can be completed without incident defines CONAM's HSSE culture

Q. Has your company been involved in any community projects or charity events?

A. CONAM is involved in supporting several charity events throughout the state and can be found at attendance as a sponsor at numerous events throughout the year.

Q. What is the address of your company's Web site? A. www.conamco.com



Foss Maritime: Expertly managing the world's toughest marine service challenges

For more than a century Foss has set the standard for marine transportation services

Q. What is the official name of your company?A. Foss Maritime Company

Q. Is your firm a subsidiary or affiliate of other companies? If so, please name those firms and their relationship to your company.

A. Foss Maritime Company is wholly owned by Saltchuk Resources, a privately owned family investment company formed in 1982 and based in the Pacific Northwest. The independent subsidiaries of Foss include: AmNav, Cook Inlet Tug & Barge and Young Brothers.

Q. What do you most want people to know about your company?

A. Foss Maritime delivers marine services without equal across the globe. From local harbor jobs to complex projects in the world's harshest environments, Foss has the capabilities, resources and expertise to efficiently manage our customers' toughest challenges. Our two full-service shipyards offer naval architecture design services, marine engineering, new construction, retrofitting and repairs. We are committed to meeting the unique needs of our customers, to the safety of our employees and to safeguarding the environment.

A. Our corporate office is based in Seattle, Washington and our two shipyards are in Seattle and also in Rainier, Oregon. In addition, we have offices in Alaska, Hawaii, Oregon and California.

Q. What year was the company founded and by whom?

A. Foss was founded in 1889 by Thea and Andrew Foss in Tacoma, Washington.



Q. What is your company's primary business activity?

A. Foss owns and operates one of the nation's largest coastal tug and barge fleets, offering a broad range of green- and bluewater marine services. Foss serves the world's largest oil and gas companies, international shipping companies and a variety of governmental and nongovernmental agencies. In addition, Foss' two Pacific Northwest shipyards provide naval architecture, marine engineering services, repairs and maintenance.

Q. Are there important projects the company is currently a part of or has done recently?

A. Foss christened the final of three Arctic Class Tugs, the Nicole Foss, in June of this year. She will follow in the wakes of her sister vessels to handle the tough jobs for which Foss has becontinued from page 12

FOSS

come known. The Arctic Tugs have towed oil field equipment from Korea to Alaska's North Slope, traveled thousands of miles across the globe towing drilling rigs – to the Siberian Arctic and another to the North Slope – and joined in our operations at Red Dog Mine. Along with these carefully planned trips, the Arctic Class Tug, Michele Foss, recently executed an emergency rescue of a 751-foot, 81,882-deadweight ton bulk carrier in the Gulf of Alaska.

We also recently completed the transportation of three 320' long steel bridge sections, each weighing about 700 tons, along with two 100-ton beams to New Jersey. The components will be part of the new Wittpen Bridge across the New Jersey Hackensack River. They were manufactured by Vigor Works, loaded onto Foss' barge The American Trader on the Columbia River, and then towed by the Lauren Foss south, down the coast and through the Panama Canal before heading to the U.S. East Coast.

Our tugs are hard at work in harbors every day all along the West Coast, Hawaii and Alaska. In addition to ship assist/escort services of the ships calling on ports, Foss also provides a vital link within the oil and gas industry, both in shipping and upstream development. Foss transports bunkers, refined products and raw industry materials between supplier, seller and buyer. We are currently having a LNG bunkering barge completed that will surpass all others in the U.S. The barge will re-liquefy the fuel, as well as transport it.

Q. How many employees does your company have? A. Over 1,700

Q. Describe the equipment your company uses and are there any new equipment purchases planned?

A. Foss has one of the largest fleets of tugs and barges, and extensive capabilities at our shipyards. In the coming months we continue to move forward on the construction of four new "Kapena Class" (Hawaiian for Captain Class) tugs for our Honolulu based subsidiary, Young Brothers. We are also finalizing the purchase of a new Marine Operating System that will greatly improve the connectivity of fleet and shore.

Q. Is your company expanding any of its operations or locations?

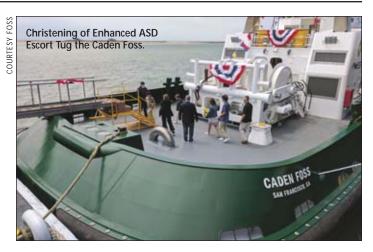
A. We are investing in and expanding on our assets that are designed specifically for the terrain, environmental concerns and needs of extreme environments and shallow water operations. In addition, we are looking at opportunities in renewable energy services as the technology evolves.

Q. Is the company changing any of its services or products?

A. We opened a consolidated customer service center in Oregon in April 2016. The company's existing Portland office was renovated and modernized to incorporate the best available customer service technologies, including a state-of-the-art telephone system, heightened cyber security, and enhanced dispatching and vessel tracking capabilities.

Also as the world turns more towards renewable enrgy and as technology continues to change, we expect to see our service offerings grow with those changes.

Q. What is your company's main strength or its edge over the



competition?

A. Foss has extensive experience working in harsh environments, and in remote areas with limited infrastructure, and we are committed to protecting the environment and to the highest safety standards. We have a long history in Alaskan waters. We have formed a partnership with the energy services arm of the Arctic Slope Regional Corporation (ASRC) and are continuing to expand on our assets. Foss is also invested in furthering green technologies and pushing towards having the highest safety standards in the industry, with a commitment to zero incidents.

Q. What are the biggest obstacles to completing work your company undertakes?

A. Much of our work takes place in extreme environments or in remote locations and we are often brought on to find solutions to operational challenges that others may not be able to deliver on. With our global network there are few challenges we can't take on

Q. What do you see as your company's biggest challenge in the next five years?

A. Foss has built a reputation as an industry leader and to maintain that position we must constantly be ahead of the curve: finding new and innovative solutions, and having the infrastructure in place to take on any challenge.

Q. What is the average length of time employee's work for the company?

A. Currently, the average length of employment is 12+ years. We have hundreds of employees who have been with us for more than 20 years, and the longest tenure is more than 40 years.

Q. What is your company's safety record? What steps does the company take to ensure a safe work environment?

A. Foss' safety program leads the industry with a company-wide zero incident safety culture. Our safety program is built on a sophisticated behavior-based focus, with robust health, safety and compliance programs. We provide frequent reports on Job Safety Analyses, Near Misses and Safety Observations that are being reported each day. We have multiple committees that provide support, and we continually review and discuss notable near misses and observations, safety alerts and safety bulletins.

Q. What is the address of your company's Web site?
A. www.foss.com



Fugro innovates for the future

Company remains optimistic on Alaska

Q: Can you provide a brief introduction to Fugro?

A: Fugro delivers technical information about the earth to support construction, infrastructure, and natural resource projects. We work on land and in ma-

rine environments all over the world, combining local geophysical and geotechnical expertise with global resources.

Alaska is a great example of how we work best. Our Anchorage office, led by Rada Khadjinova, stays tuned to client needs and issues that influence projects in Alaska. She and her staff coordinate with



experts from our Site Characterization and Asset Integrity business lines to provide acquisition, analysis, and consulting services throughout a project's lifecycle.

Q: How is Fugro responding to the downturn in the oil and gas market?

A: Innovation, both in terms of technology offerings and in-

ternal alignment. This is how we stay relevant, ready, and resilient. There are several new and newly adapted technologies with good potential for Alaska oil and gas clients. Satellite derived bathymetry is one. It can be difficult and expensive to acquire water depth information in certain parts of the state, especially when it requires mobilizing vessels to remote loca-

tions. These data are critical when considering development alternatives. In some instances, we can use relatively inexpensive satellite imaging data in lieu of vessel-based methods to improve bathymetric knowledge and de-risk development decisions.



Another innovation is our seabed seeps mapping capability, which is a geochem study that combines geophysical and geotechnical datasets to help industry and government clients identify, with confidence, areas of high exploration value. In an era of low oil prices, this economical approach to exploration is very much in-demand, and is generating excellent results.

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FUGRO

On the land side, we are using cone penetrometer test (CPT) methods to mitigate permafrost soil instability. While CPT is a flagship of Fugro innovations dating back to the 1960s, modern CPT investigations can isolate the precise cause of soil instability in permafrost to help reduce or eliminate infrastructure damage caused by heaving or subsiding soils.

Q: You also mentioned internal alignment. Can you tell us more about that?

A: Globally, we have had to adjust our workforce to match the realities of the marketplace. With challenge comes opportunity, though, and Fugro has reshaped the company for a successful future. That work actually began ahead of the market turn, specifically to meet the expectations of our customers more efficiently.



Q&A with Ed Saade, Fugro USA president

By the end of 2016, we had realigned our organization from multiple divisions to just two: Land and Marine, and focused all of our services under two similar business lines: Site Characterization and Asset In

two similar business lines: Site Characterization and Asset Integrity. On the Marine side, this means we have integrated our geotechnical, geophysical, and subsea services, within Site Characterization and Asset Integrity, which now work seamlessly across regions. To us, Site Characterization means greenfield, feasibility-type investigations that provide certainty to engineers as far as soil conditions are concerned, while Asset Integrity focuses on geo-intelligence during operations, maintenance, and subsequent project phases.

In addition to making us a more efficient organization, these changes are providing greater value to our clients. With this "one Fugro" approach, we continuously improve delivery excellence and innovation across states, regions, and countries.

Q: How have these changes impacted Fugro's Alaska operations?

A: The Alaska office has for years been a model for the "one Fugro" approach. Our work on the Alaska LNG project is a good example. In 2016, we closed out a three-year geotechnical and geophysical campaign in Nikiski on a proposed onshore liquefaction facility, marine terminal, and offshore pipelines. The Alaska team helped design and execute the annual field programs, manage local subcontractors, and communicate with client leads. These contributions were formally recognized by the client, which is incredibly satisfying to our entire organization. Fugro continues to support the AK LNG project under the leadership of Alaska Gasline Development Authority.

Q: What is Fugro's outlook for Alaska?

A: Despite the current oil and gas market, we remain optimistic about the state's future and are committed to a continued presence in the state. Ongoing work and recent finds by majors and independents have been encouraging, as has been the emphasis on improved transportation infrastructure. And, as we've done for many years, Fugro continues to work in non-oil-and-gas markets, collecting baseline datasets for multiple client uses.

Q: What do you mean by baseline datasets?

A: Baseline data helps government and business perform mission critical activities. In Alaska, I would identify topographic base maps, hydrographic charting, and coastal mapping as three fundamental baseline datasets. Over the past decade, the state and its federal partners have made real progress on the topographic mapping front. Topographic maps combine imagery and elevation layers and inform decisions on transportation safety, disaster preparedness, mitigation, and recovery, resource management, energy, infrastructure, and economic development.

Hydrographic charting is an ongoing effort of the National Oceanic and Atmospheric Administration (NOAA), for whom Fugro is a contractor. While updating Alaska's charts is a stated priority for NOAA, funding is not adequate to meet the need, especially considering increased traffic in the Arctic region. Uncharted shoals are a real hazard, as evidenced by perennial vessel groundings and the icebreaker Fennica accident a few years back. The need for updated charts was recently documented by members of an Arctic-Related Incidents of National Significance Workshop on Maritime Mass Rescue Operations. The danger isn't just for the vessels who run into trouble, but for the responders too.

And that brings me to coastal mapping, a framework that merges shallow water, shoreline, and coastal elevation data for a seamless depictions of the land-sea interface. This information is important not only to emergency response, but also to national security, economic development, and energy policy. It is also a key input to understanding and monitoring the effects of coastal erosion, which is a concern for communities and industry alike given potential impacts on existing and planned infrastructure. But while coastal mapping programs are commonplace to other coastal states, that's not the case for Alaska.

Q: Alaska doesn't have a coastal mapping program?

A: Surprisingly, no. In the Lower-48 states and Hawaii, coastal mapping is primarily accomplished through the National Coastal Mapping Program (NCMP), an effort managed by the U.S. Army Corps of Engineers in coordination with multiple other stakeholder agencies. The NCMP does not apply to Alaska, however, and most of Alaska's coastal mapping data is decades old.

It's not all bad news, though. There is growing awareness of the need for a coastal mapping program in Alaska. One bright spot was last year's Alaska Coastal Mapping Summit, hosted by NOAA. While focused more on coordination of existing projects than initiating a comprehensive one, it's a step in the right direction. Additionally, the Digital Coast Act introduced in January, co-sponsored by Senators Murkowski and Sullivan, could help fill Alaska's significant coastal mapping data gaps. The bill passed the Senate in May by unanimous consent, which is encouraging. Fugro was part of the California Seafloor Mapping Project years ago, so I've seen this start at the grass-roots before and I'm confident it can happen in Alaska, too.

Q: Where can people learn more about Fugro?
Our Alaska staff can be reached at akprojects@fugro.com.
Our website is www.fugro.com. And, we are also active on social media.

Waste Management National Services: Comprehensive services for business and complex projects

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- Q. What is the official name of your company?
 A. Waste Management National Services
- Q. Is your firm a subsidiary or affiliate of other companies? If so, please name those firms and their relationship to your company.
- A. WM National Services is a subsidiary of Waste Management, the leading provider of recycling and comprehensive waste management services in North America. WM provides collection, transfer, recycling and resource recovery, and disposal services to help communities, businesses and industry achieve their sustainability goals. WM is also a renewable energy generator, managing the largest landfill-gas-to-energy network in North America.
- Q. What do you most want people to know about your company?



A. WM National Services is a one-stop environmental services

company, providing customized solutions to meet our clients' business objectives. Our highly trained and certified personnel are uniquely qualified to handle any special or hazardous waste project. In addition to owning 244 active landfills, WM National Services has a wide variety of shipping containers along with strategic relationships with marine, trucking and railroads to ensure smooth logistics and transport. We have successfully completed numerous projects in the Pacific Northwest, Alaska and the South Pacific.

Q. Where is your company located?

A. Waste Management is headquartered in Houston, TX. WM National Services has offices throughout North America, with local offices in Anchorage, AK, and Kirkland, WA.

Q. What year was the company founded?

A. Waste Management was founded in 1968.

Waste Management National Services was established in 2001.

Q. What is your company's primary business activity?

A. Waste Management National Services primarily manages site clean-up projects, in-plant services, waste tracking, all state and federal documentation, packaging, transportation and disposal of hazardous, non-hazardous and universal waste. Our team also provides environmental consulting and project management support.



- Q. How many employees does your company have?
 A. Waste Management has close to 43,000 employees.
- Q. Is your company expanding any of its operations or locations?
- A. WM National Services is routinely focused on expanding operations and services throughout Alaska.
- Q. What is your company's main strength or its edge over the competition?

A. WM National Services provides customers three key advantages location, expertise, and indemnification backed by superior financial strength:

Location – Waste Management owns and operates a hazardous waste facility, Chemical Waste Management, and a Subtitle D landfill, Columbia Ridge Landfill, in north central Oregon. Both facilities provide for easy access from across the Pacific Northwest, Alaska and the South Pacific;

Expertise – Our personnel are highly trained and uniquely qualified to handle all aspects of a special or hazardous waste project;

Indemnification – WM offers an exceptionally strong indemnity program, backed by our financial strength and our unique ability to assume total responsibility for conforming waste. WM has the largest and most stable revenue asset base in the environmental services industry. A comparison of WM's balance sheet against others in the industry shows WM assets are

Continued on next page



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WASTE MANAGEMENT

owned, rather than leased. This allows us to offer our customers significant indemnification backed by the value of WM assets. Our sustained position as a leader in this industry and our continued ability to provide this indemnification is largely a result of our serious approach to risk management. Our desire to protect the WM asset base and ensure the prolonged value of our indemnification pervades all aspects of our business.

Q. What new markets, clients or projects did your company attract in the last year?

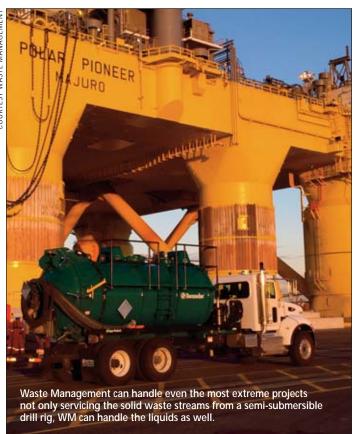
A. In 2016, Waste Management National Services began work in the Alaska mining sector, providing in-plant waste management services.

Q. What is the most challenging work/contract the company has undertaken?

A. Waste Management National Services has an exceptional record of success in the management and execution of complex waste movement projects. For Royal Dutch Shell Alaska, WM National Services provided comprehensive, full-service waste management services for a large, logistically challenging off-shore drilling project. Waste Management National Services managed all waste streams, including hazardous, non-hazardous, universal and liquid waste from two operational drilling rigs and over 30 support vessels from several locations throughout Alaska and the Pacific Northwest

Q. What is your company's safety record? What steps does the company take to ensure a safe work environment?

A. At Waste Management National Services, safety is a core value, the cornerstone of our operational excellence. Our goal is to attain world-class safety and be the safest company in our industry. The employees of WM National Services are responsible for maintaining a zero tolerance for unsafe actions and conditions. Operating with safety as a core value at all levels, we provide services that are ISO 9001 and ISO 14001 certified. These certifications demonstrate that our processes deliver safe and enhanced environmental management to meet client's statutory and regulatory requirements.



Q. Has your company been involved in any community projects or charity events?

A. Waste Management has a strong commitment to giving back to the community. As one example, since 2010 when Waste Management became title sponsor of the Waste Management Phoenix Open, the company has helped raise more than \$45 million for charity. In 2016 alone, this event resulted in charitable donations totaling \$9.3 million. The golf tournament is also known as the greenest show on grass because of Waste Management's innovative approach to recycling, compost and reuse efforts.

*Q. Do you have a website?*A. www.wmsustainabilityservices.com

Greer Tank & Welding celebrates its 65th anniversary

Locally owned company provides welding and fabrication excellence

- Q. What is the official name of your company?
- A. Greer Tank & Welding
- Q. Is your firm a subsidiary or affiliate of other companies? If so, please name those firms and their relationship to your company.
- A. There are three plants within our company. Greer Tank & Welding in Fairbanks, Greer Tank Inc. in Anchorage, Greer Steel Inc. in Washington.
- Q. What do you most want people to know about your company?
- A. Greer locally manufactures residential and commercial steel fabrication and storage vessels.
- Q. What year was the company founded and by whom?
- A. We were founded in 1952 in Fairbanks by Glenn & Ruth Greer.



- Q. What is your company's primary business activity?

 A. We are a storage tank and steel manufacturer.
- Q. Are there important projects the company is currently a part of or has done recently?
- A. Greer provided the structural steel for the Rabinowitz Courthouse in Fairbanks.
 - Q. How many employees does your company have?
 - A. We currently have 95 employees.
- Q. Describe the equipment your company uses and are there any new equipment purchases planned?
- A. We plan on purchasing plasma cutting tables, water jet cutting tables, and dig welding and rotational molding systems. We recently added a sandblasting facility in Washington and soon plan to add a sandblasting facility in Fairbanks.
 - Q. Is the company changing any of its services or products?
- A. We recently added polyethylene rotational molding facility in Fairbanks and added ASME U-Stamp and R-Stamp for our welding and fabrication products.
- Q. What is your company's main strength or its edge over the competition?
- A. With 3 locations, Greer can manufacture and ship anywhere in the Pacific Northwest and Alaska with fast turnaround times.
- Q. What new markets, clients or projects did your company attract in the last year?



- A. We provided miscellaneous metals for the University of Alaska Fairbanks power plant that is currently under construction.
- Q. What is the most challenging work/contract the company has undertaken?
- A. At our Fairbanks facility, we manufactured 12, 14-foot x 36 foot coated tanks this winter and shipped them from Fairbanks to Kenai
- Q. What are the biggest obstacles to completing work your company undertakes?
 - A. Finding local, trained manpower.
- Q. What do you see as your company's biggest challenge in the next five years?
- A. The decrease in spending on the North Slope by oil manufacturer, plus current and future environmental regulations.
- Q. Does your company have an anniversary or other landmark event coming up?
- A. This year marks our 65th anniversary of Greer Tank & Welding in Fairbanks.
- Q. What is the average length of time employee's work for the company?
 - A. Most stay an average of 12 years.
- Q. What is your company's safety record? What steps does the company take to ensure a safe work environment?
- A. Our daily safety meetings and strict protocols for procedures when unsafe conditions present themselves. Our Fairbanks facility is currently running on 1700+ days without any time lost.
- Q. Has your company been involved in any community projects or charity events?
- A. In Fairbanks, we support the Catholic Schools of Fairbanks and the Autism Walk. In other communities, we support upwards of a dozen local non-profits and/or community events.
 - Q. What is the address of your company's Web site?
 A. www.greertankfairbanks.com



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Edmonton, Alberta, Canada T6B -3R8 Contact: Ron Pitre, Sales Manager

Phone: 780-784-7019 Phone: 587-920-6951 Fax: 780-437-2187

Email: rpitre@volantproducts.ca Website: www.volantproducts.ca

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Contact: Gideon Garcia, General Manager

Phone: (907) 249-5198 E-mail: ggarcia@nac.aero Website: www.nac.aero

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Phone: (907) 459-2000 Fax: (907) 459-2060 Email: Ostbloomc@doyon.com Email: info@doyon.com Website: www.doyon.com

Doyon, Limited is the regional Native Corporation for Interior Alaska. Established under the Alaska Native Claims Settlement Act (ANCSA), Doyon is the largest private land owner in Alaska. Doyon has operations across the nation. Areas of business include: oil field services, security, utility management, engineering and remote site services.

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301 Calista Court Anchorage, AK 99518

Contact: Sally Marinucci, Office Manager

Phone: (907) 346-3247 Fax: (907) 349-1920

Email: sally.marinucci@fairweather.com

Website: www.fairweather.com

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Contact: Jerry Webre, General Manager

Phone: (907) 349-2931 Fax: (907) 349-2750 Email: jwebre@lrs.net

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Underwater Welding

inspections, maintenance, and repairs.

American Marine Corp.

6000 A St.

Anchorage, AK 99518

Contact: Tom Ulrich, Vice President

Phone: (907) 562-5420 Fax: (907) 562-5426

E-mail: Alaska@amarinecorp.com Website: www.amarinecorp.com

American Marine Corporation specializes in marine construction, commercial diving, pipeline and platform inspection, repair and maintenance, underwater welding, dredging, vessel support, crew boat services and vessel inspection and repairs.

Global Diving & Salvage, Inc.

5304 Eielson St.

Anchorage, AK 99518

Contact: Deirdre Gross, General Manager

Phone: (907) 563-9060 Toll Free: 1.800.441.3483 Fax: (907) 563-9061 E-mail: dgross@gdiving.com Website: http://www.gdiving.com

Global provides complete commercial diving, environmental, and emergency response services for the Alaska offshore oil and gas industry, marine facilities, vessel operations, and casualty response projects. We have extensive experience working in Alaska's challenging environment, handling projects for local and federal agencies, as well as international oil and gas companies. Our team regularly performs offshore oilfield platform and subsea pipeline inspections, maintenance, and repairs.

Vessel Contract & Charter Service

Maritime Helicopters

3520 FAA Rd. Homer, AK 99603

Contact: Bob Fell, Director of Operations

Phone: 907-235-7771 Fax: 907-235-7773

E-mail: bfell@maritimehelicopters.com or dfell@maritimehelicopters.com

Website: www.maritimehelicopters.com
40 years operating throughout Alaska providing helicopter support services for oil and gas,
seismic, mineral exploration, survey, external
load and construction industries. Bell Helicopter Customer Service Facility. Bell 206, 206L3,
206L4,407 Helicopters. 86 foot research vessel
with heli-pad and jet fuel. DOD approved.
Extensive Arctic experience.

Welding

Flowline Alaska

1881 Livengood Fairbanks, AK 99701 Contact: Richard Schok Phone: (907) 456-4911 Fax: (907) 456-1194

Flowline has three-pipe insulation, fabrication, and corrosion coating facilities encompassing over 64,000 ft of enclosed production area, on a 40+acre site in Fairbanks that offers substantial area for material handling and staging, and a dedicated rail spur.

Weld/Repairs/Manufacturing

Greer Tank and Welding Inc.

3140 Lakeview Drive PO Box 71193 Fairbanks, AK 99707 Contact: Mark Greer, General Manager

Phone: (907) 452-1711 Fax: (907) 456-5808

Email: mgreer@greertank.com

Other offices: Anchorage, AK; Lakewood, WA

Website: www.greertank.com

Greer Tank & Welding are the premier tank and welding specialists of Alaska and Washington. In business for over 57 years, they have a long history of providing an array of products and services for all contracting and custom fabrication needs – all from their highly trained and experienced staff.

STEELFAB

2132 Railroad Ave. Anchorage, AK 99501

Contact: Ron Doshier - Business Development

Manager

Phone: (907) 264-2813 Fax: (907) 276-3448

E-mail: RDoshier@SteelfabAK.com STEELFAB is the largest Alaskan-owned Steel Service Center, Fabricator and Coating Facility in the state. It provides Stock Steel Products, Special Design Items Fabricated, Coating (paint & metalizing) and Recoating.

Unique Machine

A subsidiary of Sumitomo Corp. 8875 King St.

Anchorage, AK 99515

Phone: (907) 563-3012 • Fax: (907) 562-1376

Website: www.umalaska.com

The design, development, manufacture and distribution of oilfield construction, mining, fishing and government parts to industry quality standards.

Wire Rope

Arctic Wire Rope & Supply

6407 Arctic Spur Rd. Anchorage, AK 99518 Contact: Mark Lamoureux Phone: (907) 562-0707 Fax: (907) 562-2426 Email: mark@arcticwirerope.com

Website: www.arcticwirerope.com
Arctic Wire Rope & Supply is Alaska's largest
and most complete rigging supply source. We
specialize in custom sling fabrication (wire
rope, web, chain, and polyester round.) We
offer radio-frequency identification services for
all of our rigging products. We carry a large
inventory of tire chains for trucks and heavy
equipment.

OIL & GAS COMPANIES

Operators

70 & 148, LLC

1421 Blake St. Denver, CO 80202

Contact: Ed Kerr, Vice President Phone: (303) 623-1821

Fax: (303) 623-3019

Email: ed@armstrongoilandgas.com

ON THE JOB: Lynden: Your key to the North Slope

Photos courtesy Lynden



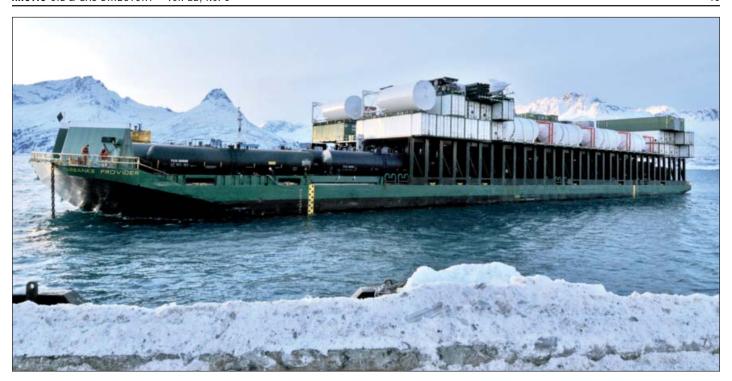
Above, from the Trans-Alaska Pipeline construction in the 1970s to today's global oil field operations and exploration, Lynden has a long history of supporting the oil and gas industry in Prudhoe Bay. The Lynden companies haul camp modules, drill rigs, pipe, and heavy haul and oversized loads safely, efficiently and cost-effectively.

At right, same-day field hauling of water, fuel and bulk liquids to various work sites on the North Slope is also a focus. Lynden Oilfield Services' tundra equipment is built for minimal ground impact on sensitive Arctic oil fields.

Below, Lynden Transport driver John Schank earned his second Alaska Trucking Association (ATA) Driver of the Year award in 2017. He has over 40 years of safe driving experience on the Dalton Highway.









LYNDEN OILFIELD SERVICES

Above, utilizing the Lynden family of companies, Lynden Oilfield Services provides multi-modal air, sea and land services including heavy haul options for drilling contractors, chemical suppliers, camp support, construction and all phases of resource activity throughout the North Slope and offshore Alaska.

At left, Lynden Oilfield Services has intermodal capability and a 90,000-pound-capacity forklift with all attachments for lifting containers, intermodal tanks and support flats. Service capabilities include trans-loading and offloading of materials and cargo including ISO tanks and containers.

Below, a Lynden Air Cargo Hercules aircraft comes in for landing.



ON THE JOB: Maritime Helicopters

Photos courtesy Maritime Helicopters



Maritime Helicopters, serving Alaska since 1973.

We are an Alaskan owned business offering services for the Western Aleutians, High Arctic, North Slope, Southeast and Interior regions of Alaska.

Clockwise from top: Research Vessel Maritime Maid offers a mobile support-base with an 8,000 mile range allowing helicopter operations in remote areas including the western Aleutian Islands.

A communications hut being air-lifted from Kenai worksite to an area inaccessible by roads as part of pipeline upgrades.

A winter landing on an industrial platform delivering crew and supplies with year-round, dependable service.

Firefighter and one of Maritime Helicopters' Bell 407s stand by as another returns from a water-drop in the distance during the Funny River Fire on the Kenai Peninsula.















Offering a wide array of helicopters and 44 years of experience in Alaska, Maritime Helicopters provides viable options for the most logistically challenged projects.

Maritime Helicopters operates two fully staffed bases located in Homer and Fairbanks plus five additional satellite facilities across Alaska.

Top: Maritime Helicopters surveying a remote section of the Alaska Pipeline.

Bottom: New to the fleet in 2018 is a second Bell 412HP. These medium aircraft are dual pilot, IFR certified and reconfigure quickly between passenger and cargo configurations.

COMPANY **NEWS** in brief

Fluor celebrates 20 years of Irving Oil alliance

Fluor Corp. recently celebrated 20 years of providing engineering, procurement and construction support services for Irving Oil Ltd. Since 1997, Fluor has supported projects ranging from sustaining capital to major growth projects at Irving Oil's refinery and marine terminal in Saint John, New Brunswick, Canada.

Fluor's personnel are integrated with the Irving Oil team working on site at Canada's largest refinery. About 100 projects are carried out each year by the joint site team with an execution capability of up to \$300 million annually. The team has saved more than \$100 million through value creation efforts over the past 13 years and has worked more than seven years without a single recordable incident.

"We are proud to work alongside Fluor team members each and every day on our site as we continue to create jobs and deliver projects together safely," said Mark Sherman, vice president and chief operating officer of Irving Oil.

"With similar values and a strong cultural alignment, we are honored to celebrate this milestone in the Irving Oil and Fluor relationship," said Mark Fields, president of Fluor's energy and chemicals business in the Americas. "The success of this alliance is a testament to the results that are achieved when personnel are truly blended as one team with a common goal of high-quality project delivery. With our flexibility and strong project execution expertise, we will continue to partner with Irving Oil to deliver safe, on-schedule and capital-efficient projects."



John Schank earns second ATA Driver of the Year award

Lynden Transport recently announced that the Alaska Trucking Association presented John Schank with the Alaska Truck Driver of the Year award this summer at a special event in Fairbanks. In addition to that honor, Schank was recognized for setting a new record as the first Lynden Transport driver to log 40 years of safe driving — 5,360,000 miles to be exact. Starting

with the opening of the Dalton Highway in 1975, he has been driving one of America's most treacherous roads: the haul road between Fairbanks and Prudhoe Bay. The haul road is known for extreme grades and extreme weather. John still drives the route today, making the 1,000-mile round trip twice a week.

"John is a true professional," said Lynden Transport President Paul Grimaldi. "He was named ATA Driver of the Year in 2014 and participates in the annual ATA truck driving championships each year. He received a letter of commendation in 2014 from former Governor Sean Parnell for his driver of the year award and from Governor Walker for his awards." He also received a letter of congratulations from Joe Marushack, president of ConocoPhillips Alaska, and Janet Weiss, president of BP Alaska, for helping these Lynden customers continue to safely perform their work.

"For 43 years, John has been climbing behind the wheel and doing his job safely and as the quiet professional," added Lynden Chairman Jim Jansen. "He exemplifies the Lynden Everyday Heroes who consistently, efficiently and safely serve our customers. John has set the standard for drivers on the haul road with a spotless safety record. We are proud of him and his commitment to safety while driving in the most challenging conditions in the nation."

Fluor's phosphate megaproject begins production

Fluor Corp. announced Aug. 10, that the Ma'aden Wa'ad Al-Shamal Phosphate Co.'s Umm Wu'al phosphate project in Saudi Arabia has started production of ammonia, merchant-grade acid and fertilizer. Fluor is providing overall program management services for this \$8 billion megaproject, in addition to engineering, procurement and operations and readiness services for various scopes.

"As part of Saudi Arabia's Vision 2030, this world-class project will have a long-lasting impact on the region, as it diversifies the country's economy and creates local job opportunities for citizens," said Tony Morgan, president of Fluor's mining and metals business. "After less than four years from the start of the execution phase, we are proud to have partnered with Ma'aden to bring this facility to production. We look forward to continuing our partnership with Ma'aden in developing their next phase of mining projects in Saudi Arabia through our recently signed memorandum of understanding."

Production has begun on diammonium phosphate fertilizer, merchant-grade acid and ammonia. Phosphate serves as a key element in fertilizer for agricultural crops. As one of the largest integrated phosphate fertilizer plants in the world, the facility will help meet global food supply needs by delivering 3 million metric tons per annum of diammonium phosphate and nitrogen, phosphorous and potash fertilizers.

With a peak site workforce of 28,000 from more than 50 nationalities, Fluor implemented its world-class safety programs, including its Life CriticalSM program, to support the project. As a result of these programs, the project has achieved more than 46 million consecutive work hours without a lost-time incident.

MWSPC is a joint venture between The Saudi Arabian Mining Co., The Mosaic Co. and Saudi Arabia Basic Industries Corp.



PND engineer addresses fish waste management

PND Engineers Inc. said July 12 that a chapter by Alex Jefferies, PE, a hydraulic engineer with PND's Anchorage office, is included in a newly published textbook intended to help educators engage youth in discussions about the past, present, and future role of animals in science education. "Engineering a Solution for Managing Fish Waste" is the third chapter in the book, "Animals and Science Education - Ethics, Curriculum and Pedagogy," and is one example of animals as the focus of science education. In Jeffries case, her studies led to an engineering solution that contributes to ecosystems, mitigating issues ranging from safety and pollution to odors and aesthetics.

Nathan Harris, EIT, also with the Anchorage office, and Brandi Opsahl, EIT, who joined PND upon graduation but has since moved to Washington, receive a credit in the chapter as well, for contributing to Jeffries' fish grinder project while students at UAA, as part of their senior design project.

Jeffries was approached to write the chapter by Dr. Michael P Mueller, a professor with the College of Education at the University of Alaska Anchorage, after she earned attention for her invention of a fish-waste disposal system. In 2014, she was awarded U.S. Patent 8,833,682 B2 for a water-powered fish carcass disposal system, an innovation inspired by growing up on the Kenai Peninsula among fishermen, salmon and wildlife. She designed a system that floats in a body of water, grinds fish carcasses into pieces, and returns them to the water. The goal is to decrease human-bear interactions by more thoroughly disposing of fish remains that otherwise attract dangerous predators to populated river areas.

Jeffries graduated from UAA with a bachelor's degree in civil engineering in 2011, and completed her master's in civil engineering earlier this year.

AECOM announces Andrews as its student intern

AECOM, a premier, fully integrated global infrastructure firm, recently announced that it has hired Corissa Andrews to support its Alaska operations as a student intern. In this role, Andrews will provide project and administrative support to Anchorage's 700 G Street location.

"I am eager to announce that Corissa Andrews has joined our

team," said AECOM Alaska Operations Manager Laura Young. "Corissa is a bright talent who has considerable interest in environmental engineering and sustainable infrastructure development."

Andrews is a 2017 graduate of Robert Service High School in Anchorage, Alaska where she was enrolled in advanced placement studies. She will enroll at Washington State University in Pullman during the fall of 2017, majoring in environmental engineering. She has been enrolled in German language studies for six years, has earned the Seal of Biliteracy, and plans to earn a dual major in German. Andrews is a lifelong Alaskan and a shareholder at Sealaska Corp., an Alaska Native regional corporation.







AMY STEINER

DANIEL KING

Josh Gray

PND Engineers announces professional achievements

PND Engineers Inc. said recently that it is pleased to announce the following professional achievements and new hire in its Anchorage office.

Josh Gray and Daniel King recently obtained professional engineer registrations by the state of Alaska.

Gray graduated from Montana State University in 2012 with his bachelor's in civil engineering. He joined the PND team in 2013, with his engineering duties encompassing general civil site design, roadway design, marine infrastructure, oil and gas development, and on-site inspection.

King obtained his master's in civil engineering in 2016 from University of Alaska Anchorage. He specializes in structural evaluation and design. King began working at PND as an intern and has been with the company fulltime since 2013.

Amy Steiner, E.I.T., joined the Anchorage office in January of this year. Steiner is a lifelong Fairbanks Alaskan who completed a Bachelor of Science degree in civil engineering from University of Alaska Fairbanks in 2012. Following that, she worked for PDC Engineering in Fairbanks for two and a half years before returning to school at Delft University of Technology, in the Netherlands, for her master's degree in geotechnical engineering, completed in 2016. Her engineering duties primarily consist of laboratory testing and the preparation of geotechnical reports.

Expro presented with 13th consecutive safety award

Leading international oilfield services company, Expro, has been presented with a fourth President's Award at Royal Society for the Prevention of Accidents Occupational Health and Safety Awards 2017 - building on 12 consecutive years of awards from this key industry organization.

The company has been recognized by RoSPA every year since 2005, receiving four oil and gas sector awards from 2006 to 2009, the Gold Medal in 2010, and the Scotland Trophy in 2013.

This latest accolade is presented to organizations that sustain the highest standards of health and safety management over consecutive years. It recognizes Expro's continued success in safety, including the introduction of a Champion



DAVID FORD

Safety campaign in 2015, which focuses on improving the company's safety culture - ensuring it is at the forefront of every project, process and activity.

The award, now in its 61st year, considers entrants' overarching occupational health and safety performance and management, including practices such as leadership and workforce engagement.

"Winning the RoSPA award again this year highlights our continued commitment to health and safety excellence. Our company values and behaviors include Champion Safety, which drives a program of activity through our employees and ensures we maintain this at the heart of our business," stated David Ford, Expro's Group HSEQ manager.

SafeVision announces new anti-fog lens coating

SafeVision LLC, a leading provider of prescription safety eyewear and corporate eyewear programs, has expanded its lens treatment options to offer high quality anti-fog coating as an option on all prescription safety eyewear. Workers can choose this option to deliver all day comfort with all SafeVision styles. The anti-fog coating will allow workers to work fog-free in nearly any indoor or outdoor environment.

SafeVision has been in the forefront of meeting workers needs by introducing stylish and ergonomically designed eyewear for all talks. SafeVision, the leading manufacturer of wraparound frames, has designed specific frames to meet specific needs. Over the last years SafeVision has introduced computer safety eyewear to combat computer virus syndrome and had brought to the industry safety eyewear specifically designed with safety and design in mind for women needing ANSI certified safety glasses. For more information visit www.safevision.net.

Foss christens third ice-class ocean tug

The final of three state-of-the-art Arctic class tugs, the Nicole Foss, was christened in June at the Foss Waterway Seaport in Tacoma, Washington. Built at the Foss Rainier, Oregon, shipyard, the Nicole is designed to operate in the extreme conditions of the far north, and will enter service this summer.

"It made me think of what has been accomplished at the Rainier Shipyard and the care that goes into each and every vessel. The craftsman of the men and women at Rainier rivals the best yards in the world, and these vessels reflect their desire to provide a world-class product to the mariners that will sail on them. The Nicole Foss is truly a job well done," said Scott Merritt, COO of Foss.

The Nicole Foss is ice class Do, meaning the hulls are designed specifically for polar waters and are reinforced to ma-



neuver in ice. The first of the three Arctic tugs, the Michele Foss debut in 2015, and in her first year of operation lead the way in safely pioneering a new route across the North Slope, while operating in extreme conditions of first year ice a meter thick. The Denise has also continued to exceed expectations and will return to the far north this summer.

Expro secures contract extension from Apache

Leading international oilfield services company Expro has secured a \$10 million well services contract extension with Apache North Sea.

The contract covers a range of well services including slickline, cased hole services and pumping services, as well as support in delivering coiled tubing services.

Expro has worked with Apache since 2004 and after securing the initial well services contract in 2009, has now been awarded two further one-year extensions extending to 2019.

"Our 40 years of experience mean that we are ideally placed to support this comprehensive range of intervention related services, providing a safe and cost-effective approach to maximize incremental production from mature assets," said Gary Sims, Expro UK area manager.

Editor's note: Some of these items will appear in the next Arctic Oil & Gas Directory, a full color magazine that serves as a marketing tool for Petroleum News' contracted advertisers. The next edition will be released in September.

Foss Maritime vessels receive safety award

The Chamber of Shipping of America has recognized 65 vessels of Foss Maritime and their subsidiary companies with the 2016 Jones F. Devlin award for outstanding safety records.

The Jones F. Devlin Award is one of two award programs CSA has sponsored since 1968. The award is given to self-propelled merchant vessels that have operated for two full years or more without a crewmember involved in a lost-time incident. It publicly recognizes the skill and dedication of the men and women who are responsible for safe vessel operations.

The 65 Foss vessels were recognized at the CSA Annual Safety Awards Luncheon held on June 7 in New Orleans. Altogether, the Foss and subsidiary company vessels achieved the equivalent of 549 years of incident-free operation. Fifty-three vessels had five or more years, and 20 vessels boasted 10 to 23 years without a lost-time injury.

"The number of years our vessels have received this award is a testament to how seriously we take safety at Foss," said John Parrott, Foss president and CEO. "The safety of our people motivates us every day to enhance our programs, training, resources and operations. We're proud to receive this award because it shows our commitment to safety compels all of us, in all aspects of our work, to do better."

For more information visit the CSA's website at www.know-ships.org.

SafeVision announces new spectacle kit inserts

SafeVision LLC, a leading provider of prescription safety eyewear and corporate eyewear programs, now offers a new line of prescription spectacle kit inserts. The inserts are designed for all major brands of full face respirator masks and gas masks.

Designed for use in any workplace, these inserts meet the new optical and safety standards now required for use inside of full face masks.

New lightweight insert frames allow for maximum field of vision, easy installation and removal for cleaning, and as a complete unit, meet full compliance. For more formation visit www.safevision.net or contact Al Alaimo at aalaimo@safevision.net.

Arctic Slope Regional Corp. announces acquisition

Arctic Slope Regional Corp. is pleased to announce the acquisition of Finite Holdings LLC and Finite's respective operating subsidiaries DACA Specialty Services LLC and D2 Industrial Services LLC by its wholly owned subsidiary ASRC Industrial Services LLC.

Headquartered in Atlanta, Georgia, DACA was founded more than 32 years ago. DACA's suite of services include complex painting and coating applications, cleaning and abrasive blasting, interior and exterior tank lining, managed asset maintenance programs, as well as lead abatement and concrete containment. DACA serves industrial and commercial customers across multiple end markets, primarily in the Southeast region of the United States.

D2 was founded in 2007 and is headquartered in Knoxville, Tennessee. D2 provides painting and coating services, primarily in the Midwest region of the United States, to government agencies as well as industrial and commercial clients.

BP recognizes 29 Alaska teachers of excellence

BP said May 8, that it will again honor a select group of teachers from across Alaska for their exceptional performance in the classroom, dedication to students and contribution to the state's future.

Now in its 22nd year, the BP teachers of excellence program will recognize 29 Alaska teachers from across the state. These teachers will receive a \$500 gift card and a \$500 matching grant to their school. This year, the program attracted 1,000 nominations.

"These educators have changed lives of many young Alaskans, and the BP Teachers of Excellence program is our commitment to continuing investment in Alaska," said BP Alaska Regional President Janet Weiss. "We're honored to support outstanding teachers."

The program honors K-12 teachers from all school districts, including public and private schools. Since the program's inception in 1995, BP has recognized nearly 750 teachers for their dedication to teaching and inspiring students. This year the program will also honor five school staff members for their support of Alaska's teachers as BP Educational Allies. For the complete list of winners across the state visit: BPteachers.com



Crowley launches industry leading ConRo ship

Crowley Maritime Corp. and VT Halter Marine launched Crowley's new commitment class ship El Coquí, one of the world's first combination container/roll on-roll off ships powered by liquefied natural gas in Pascagoula, Mississippi.

El Coquí, named after a beloved frog native to the island, will now proceed through the final topside construction and testing phase before beginning service in the U.S. Jones Act trade during the second half of 2017.

"This was a special day for Crowley, VT Halter Marine and all of the men and women who designed, and who are constructing, this world-class ship," said Tom Crowley, company chairman and CEO. "We are extremely appreciative of all the work that has been accomplished so far and look forward to the successful delivery of El Coquí later this year and her sister ship, Taíno, in the first half of next year."

El Coquí, like her sister ship Taíno, will be able to transport up to 2,400 20-foot-equivalent container units and a mix of nearly 400 cars and larger vehicles in the enclosed, ventilated and weather-tight Ro/Ro decks. A wide range of container sizes and types can be accommodated, ranging from 20-foot standard, to 53-foot by 102-inch-wide, high-capacity units, as well as up to 300 refrigerated containers.

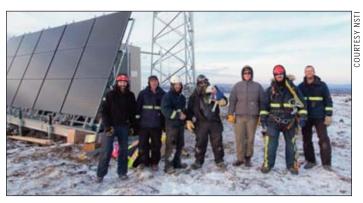
Fluor's Stork secures five-year maintenance contract

Fluor Corp. announced that Stork, Fluor's maintenance, modification and asset integrity segment, was awarded a five-year contract by Huntsman International LLC for maintenance and sustaining small capital projects at four of its differentiated chemicals manufacturing sites in Texas. Fluor will book the undisclosed contract value in the first quarter of 2017.

"Fluor has worked with Huntsman on projects around the globe for nearly two decades and we are pleased that Stork will continue that long-term relationship with this new maintenance work," said Taco de Haan, president of Stork.

"Stork is a leader in the maintenance, modification and asset integrity business and this new maintenance contract is an example of our emerging growth in the oil, gas and chemicals market along the U.S. Gulf Coast," said Dale Barnard, regional vice president of Stork.

Stork will begin work in mid-April with about 220 full-time personnel at Huntsman sites in Dayton, Conroe, Freeport and Port Neches, Texas. Stork has service centers located in Houston and Pasadena with additional locations planned for Freeport, Texas City and Beaumont.



NSTI's 'No-Layoff' approach survives 2016 recession

In the face of declining oil prices and a statewide economic recession, North Slope Telecom said it has a lot of be grateful for in the last year!

2016 was a tough time for Alaskans, losing about 6,800 jobs and thereby netting the first annual jobs loss for the state since 2009

Then, in October of 2016, Alaska recorded the nation's highest unemployment rate at 6.8 percent.

However, it is with great pride that NSTI announces that zero of the 6,800 lost jobs belonged to NSTI employees. In fact, NSTI ended up with more employees at the end of 2016 than the beginning.

"Everyone who worked for NSTI at the beginning of 2016 and wished to maintain that employment, still had their job at the beginning of 2017; and we are very proud of that!," said David Smith, vice president.

NSTI can attribute some of that success to its focus on strategic diversification. By taking on new challenges, new clients and new types of work consistent with its core competencies, skills and values, NSTI has expanded its market to keep its company healthy and whole during the economic downturn in its primary market, Alaska oil and gas.

Another way NSTI was able to grow in 2016 was by taking something it was already very good at and expanding the size and scope of the work it offered. NSTI has been known for installing high quality fiber optic communication networks throughout the state for years; in 2016 it stepped into the "long haul fiber" market with a 125 mile fiber installation along the northern part of the Dalton Highway. NSTI was able to complete all project objectives for 2016 ahead of schedule.

NSTI is excited to form new connections and continue our contribution to a healthy economy in this great state!

Calista Corp. declares \$5.9 million spring dividend

Calista Corp.'s board of directors approved recently the first dividend for 2017. This spring dividend totals \$5.95 million, an increase of more than 5 percent from the previous year. Calista has declared two dividends each year since 2014, for a total of 15 dividends since inception. The total distribution of all Calista shareholder dividends is \$47.1 million, with 58 percent of that total declared since 2014.

Dividends are distributed by share, with the average share-holder owning 100 shares. Calista has one of the largest populations of shareholders among the Alaska Native corporations, with approximately 13,000 individuals. This spring dividend equates to \$4.47 per share. The distribution is expected to be released for direct deposit and mailed out by the close of business April 15.

The spring dividend is based on shareholders' equity for the prior three years. The fall dividend is from the Akilista investment portfolio, which made its first distribution in 2014. This is an investment account created to provide a perpetual source of dividends not reliant on business operations. Elders' benefit distributions are for original shareholders at least 65 years old. The first distribution was made in 2008 and distributions have been declared yearly in December.

Enrollment for eligible descendants of original Calista share-holders is currently underway. Calista currently estimates that in October the board will consider a resolution to accept verified enrollment applications. Beginning Dec. 1, shares will be issued and the new shareholders will be eligible for voting, dividends and board candidacy. For enrollment details go to www.calistacorp.com/enroll.

Arctic Economic Council announces northern partner

One month after applying to be an Arctic Economic Council northern partner, Arctic Slope Regional Corp.'s application has been unanimously approved. This makes ASRC the first organization in the Arctic with such a designation. There are various levels of membership at the AEC.

"This is an important milestone for the Arctic Economic Council, and I'm honored to be to able call ASRC our partner," said Tara Sweeney, AEC chair. "Engaging with the AEC gives businesses the opportunity to access both local and indigenous knowledge. ASRC has been doing business in the Arctic for more than 40 years and has grown into the largest locally owned and operated company in Alaska. I'm pleased to see the organization continuing to look for additional opportunities within the region."

The application was reviewed by the AEC executive committee before being approved by governance committee members. Larger businesses with their headquarters located within an Arctic state may apply to join the AEC family as a northern partner. The AEC's full member representation includes a diverse collection of business industries that operate in and outside of the region.

The AEC was established by the Arctic Council during the 2013-15 Canadian chairmanship as an independent organization aimed at facilitating Arctic business-to-business activities and responsible economic development.

Delta Leasing's acquisition will grow Slope business

Delta Leasing LLC, an Anchorage based oil and gas support services company, announced that it has purchased substantial North Slope assets of MagTec Alaska. MagTec is a Kenai-based equipment and vehicle leasing firm that has been a major supplier to North Slope operators.

As part of the MagTec asset acquisition, Delta Leasing takes ownership of 350 equipment assets of MagTec, an 8,000 square-foot Prudhoe Bay shop facility, and the current MagTec customer leases on the equipment.

"This acquisition enables Delta Leasing to expand our product lines of construction and oilfield support equipment to better serve companies operating on the North Slope" said Rudi von Imhof, president of Delta Leasing.

"We are excited to be able to offer a wider selection of equipment. From mobile offices, guard shacks, generators, heaters, loaders, Sno cats and work trucks of all kinds, we can now provide an expanded fleet to our North Slope customers. The additional repair and maintenance facility will allow us to improve our service capabilities, directly benefitting customers with responsive support during the short exploration and operating seasons," he added.

A 100 percent Alaska owned business, Delta Leasing has operations in Anchorage and Prudhoe Bay. For more information contact: Leslie Miller at 907-659-9056.

MagTec sells portion of its assets to Delta Leasing

MagTec Alaska LLC, a Kenai-based oil and gas support services and equipment rental company since 2008, announced that it has sold a portion of its North Slope equipment assets and its Prudhoe Bay shop facility to Delta Leasing.

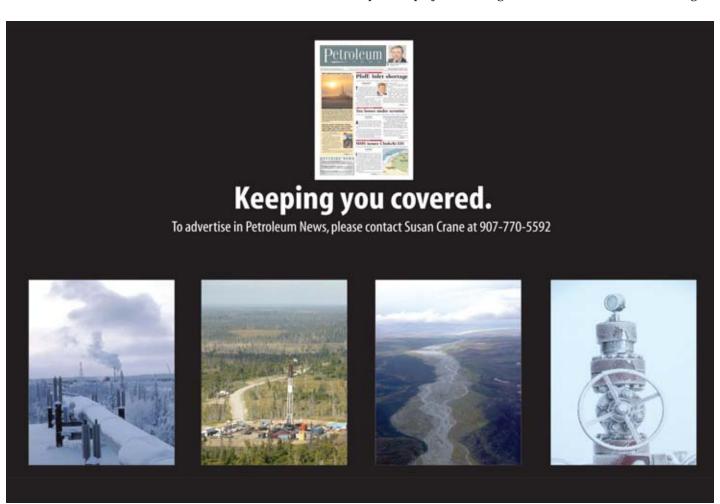
MagTec will focus its North Slope business unit to concentrate on North Slope drilling support, with expanded offerings including new rig mats, a large inventory of storage and service tanks, glycol heaters, steam boilers, envirovacs and complete tank farm packages to support any project. MagTec is also now offering comprehensive logistics services for large and small projects including expediting service, on Slope trucking and material handling.

MagTec will remain at its original location in Deadhorse and continue to offer full camp services at its Northern Lights Lodge.

This sale does not affect operations on the Kenai Peninsula, Anchorage or Fairbanks in any manner. For more information please contact Roger Wilson at 907-887-4616 or rwilson@magtecalaska.com.

Port of Anchorage lawsuit settled with PND

The Municipality of Anchorage, which sued PND Engineers Inc. in 2013 over the failed Port of Anchorage intermodal expansion project and sought more than \$100 million in damages,



has settled with PND for \$750,000.

PND was the designer of record on the project, which was halted before completion of the construction. "We are happy to settle this meritless suit against us for less than the cost of going to trial, and move on with the business of engineering," said Jim Campbell, PND president.

PND's Open Cell Sheet Pile design was originally selected for the Port of Anchorage expansion project after a lengthy review by multiple local, state and federal agencies, and subject experts in soil mechanics and seismic design. To combat the municipality's subsequent contention that the project suffered design problems, PND and other design defendants brought in additional top internationally recognized experts in engineering, soil mechanics and seismic stability, who were able to clearly explain why the municipality's contentions were wrong, and that the design was suitable, the company said.

PND stands behind its Open Cell Sheet Pile design which has been used successfully in more than 180 projects worldwide. "The OPEN CELL design provides advantages in many infrastructure projects and has been successfully installed all over the world," said Campbell.

"As the lawsuit progressed, testimony and expert studies showed that PND's design was suitable for the project and the problems with the Port of Anchorage project in 2008 2009 were the result of poor management and construction practices." PND was the first to raise construction concerns and called for dredging and dive surveys that confirmed construction related damage in 2009.

PND Engineers is consistently ranked as one of the top firms in the country in its field.

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PND looks forward to the opportunity to air the full and complete facts of the lawsuit now that it is settled.

Nabors and Weatherford announce alliance

Nabors Industries Ltd. and Weatherford International plc announced recently that they have signed a non-binding memorandum of understanding to form an alliance focused on delivering enhanced drilling solutions to the oil and gas land market in the lower 48 states of the United States.

The MOU states that Weatherford will bring well construction expertise, managed pressure drilling solutions, directional drilling capabilities and drilling hardware, as well as associated software applications and engineering personnel. Nabors will bring its fleet of MPD-ready SmartRigs and landoptimized measurement while drilling systems, together with its performance drilling software applications, automated rig equipment and proprietary control systems.

By leveraging the technical expertise and engineering capabilities of the two companies, the MOU will accelerate commercialization of a full portfolio of drilling technology tools and solutions. The integrated technology offering will provide enhanced value to operators through improved operational performance, more accurate wellbore placement and lower drilling costs - all of which are essential to efficient and cost-effective oil and gas operations.

Ramboll Environ and ASRC announce collaboration

During a recent signing ceremony at the Arctic Frontiers Conference in Tromsø, Norway, Ramboll Environ and Arctic Slope Regional Corp. announced an agreement to seek and evaluate opportunities to work together to provide value-added solutions to clients. Facilitated by the Arctic Economic Council, this agreement is founded upon a shared vision of collaboration that leverages the organizations' complementary strengths and conveys a commitment to sustainable development in Arctic regions and around the world.

An Alaska Native-owned and operated corporation with approximately 12,000 employees worldwide, ASRC has been the largest locally owned and operated business in Alaska for the past 22 years. ASRC operates six diverse lines of business - energy support services, petroleum refining and marketing, government services, industrial services, construction and resource development - which complement Ramboll Environ's service offerings.

"Since its start, ASRC has been guided by Iñupiaq values in actively managing its businesses, lands, resources and business relationships," said Rex A. Rock Sr., ASRC president and CEO. "We are delighted to have found a collaboration partner whose core values and commitment to sustainability resonate so closely with our own. We look forward to working together with Ramboll Environ."

Ramboll Environ brings to the collaboration a diverse suite of services, including environmental, renewable energy, health and safety, Arctic sustainable development, health sciences, climate change management, regulatory compliance assistance, due diligence, remedial design and engineering, impact assessment, ecology and sediment management, and risk and exposure assessment and management.

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